

## Interim report January - June 2015

July 15, 2015

Magnus Agervald and Pernilla Walfridsson

## **Summary January – June 2015**

## In the second quarter, Byggmax's net sales increased 14 percent and profit after tax rose 37 percent

- Net sales amounted to SEK 1,294.6 M (1,136.7), up 13.9 percent for the second quarter, and to SEK 1,864.6 M (1,623.7), up 14.8 percent for the first six months.
- Net sales for comparable stores rose 10.3 percent (8.3) for the second quarter and rose 14.8 percent (8.1) for the first six months.
- The gross margin was 29.3 percent (28.9) for the second quarter and 30.2 percent (30.0) for the first six months. For the first six months of 2014, the gross margin was 30.5 percent including non-recurring items.
- EBIT amounted to SEK 130.8 M (95.1) for the second quarter and SEK 114.7 M (75.1) for the first six months. EBIT was 83.9 percent including non-recurring items.
- The EBIT margin was a 10.1 percent (8,4) for the second quarter and 6.2 percent (5.2) for the first six months.
- The profit after tax was SEK 97.4 M (71.4) for the second quarter and SEK 80.5 M (50.6) for the first six months. The profit after tax was SEK 57.4 M including non-recurring items.
- Earnings per share totaled SEK 1.6 (1.2) and 1.3 (0.9) for the first six months.

## **Summary January – June 2015**

- Five (five) new stores were opened: three in Sweden and two in Norway.
  - One new store were opened in the first quarter: one in Sweden
  - Four new stores were opened in the second quarter: two in Sweden and two in Norway.
- Nine stores were converted to the Byggmax 2.0 concept during the quarter and 25 stores were converted during the first six months of the year.
- During the second quarter, Daniel Mühlbach and Hannele Kemppainen were elected as new Board members of Byggmax Group AB (publ), while Fredrik Cappelen and Stefan Linder declined re-election.
- During the quarter, a number of key persons subscribed for warrants in accordance with the incentive program resolved on by the Annual General Meeting.

## Stores: seven or eight openings planned for 2015

|                           | Sweden | Norway | Finland |
|---------------------------|--------|--------|---------|
| Number of stores, Q2 2015 | 2      | 2      | 0       |
| Planned openings, Q3 2015 | 0      | 1      | 0       |
| Opened stores, 2015       | 3      | 2      | 0       |

Store network at June 30, 2015

#### The following stores have been opened in 2015:

- Sweden: Mariestad, Nacka and Vetlanda

- Norway: Drøbak and Krokstad Senter (Drammen)

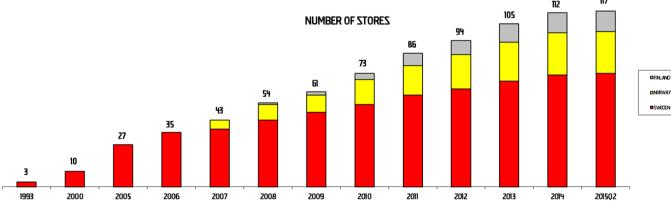
#### The following stores have been publicly announced and will be opened in 2015:

Sweden: Falköping

Norway: Halden

Stores are announced when the contracts have been signed and the municipal permits secured.

Byggmax plans to open between seven and eight stores in 2015.





# Byggmax has launched Building Planner – a simpler and more fun way to renovate!

During the quarter, we launched Building Planner for rooms. A whole new way of renovating!

Using Building Planner, you can design your room as you want by selecting flooring, colors, borders, etc. You can see an image of the finished results when making your selections and automatically receive a list with the correct number of products and building services that you will need to execute your dream project.

You can see the price for your complete project during the entire process.

See our website for more details.





# Byggmax to relocate to a larger warehouse from January 1, 2016

Byggmax is to relocate its picking warehouse to Växjö from January 1, 2016, with a new third-party solution.

The new warehouse will provide better opportunities for combined shipping and more efficient logistics. The new warehouse will also support Byggmax's expansion by providing more space when needed.

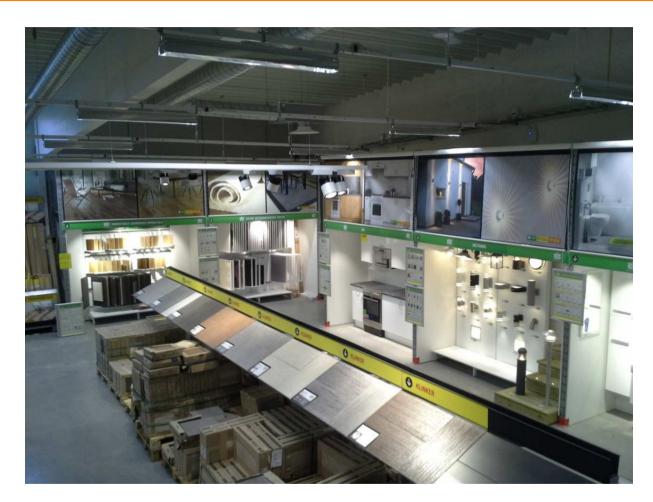


# Byggmax continues its aggressive investments, which is impacting the margin

Byggmax has a number of focus areas, the expansion in Finland, the online store and building services.

In 2014, these areas impacted the operating margin after depreciation and amortization in a total of 2.1 percent, In other words, without these investments, the operating margin would be 2.1 percent higher. In the past 12 months, the impact was 2.3 percent.

The goal is for that the impact on the operating margin should not exceed three percentage points in 2015.



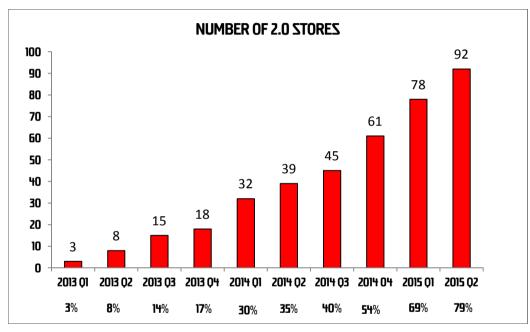
Showroom items that can be ordered in Byggmax 2.0

#### 92 stores converted to 2.0

Byggmax 2.0 is an updated store concept, with more articles and clearer communication, utilizing the same sales area and with substantially improved sales control.

Byggmax 2.0 stores continue to deliver promising sales increases following conversion. nine stores were converted during the quarter and 25 the first six months.

In the third quarter of 2015, the plan is to convert one store and then increase the pace in the fourth quarter.



The diagram above shows the number of stores using the 2.0 concept, as well as the proportion of the total number of stores.



## Financial information

July 15, 2015

### **Results trend**

| Earnings overview                                  | April – June |         | January - June |         | 12 months                | Full year |
|--|--------------|---------|----------------|---------|--------------------------|-----------|
|  | 2015         | 2014    | 2015           | 2014    | July 2014<br>- June 2015 | 2014      |
| Net sales, SEK M                                   | 1,294.6      | 1,136.7 | 1,864.6        | 1,623.7 | 3,788.1                  | 3,547.2   |
| Gross margin, percent                              | 29.3         | 28.9    | 30.2           | 30.5    | 30.9                     | 31.1      |
| EBIT, SEK M  | 130.8        | 95.1    | 114.7          | 83.9    | 327.6                    | 296.8     |
| EBIT margin, percent                               | 10.1         | 8.4     | 6.2            | 5.2     | 8.6                      | 8.4       |
| Profit/loss after tax, SEK M                       | 97.4         | 71.4    | 80.5           | 57-4    | 241.1                    | 217.9     |
| Earnings per share, SEK                            | 1.6          | 1.2     | 1.3            | 0.9     | 4.0                      | 3.6       |
| Return on shareholders´ equity                     | 9.7          | 7.7     | 7.7            | 6.2     | 24.2                     | 21.6      |
| Cash flow from operating activities per share, SEK | 7.9          | 6.6     | 9.4            | 7.3     | 7.2                      | 5.1       |
| Shareholders´ equity per share, SEK                | 16.0         | 14.6    | 16.0           | 14.6    | 16.0                     | 17.2      |
| Number of stores at the end of the period          | 117          | 110     | 117            | 110     | 117                      | 112       |
| New stores opened during the period                | 4            | 3       | 5              | 5       | 7                        | 7         |

- Net sales increased by 13.9 percent in Q2 and increased by 14.8 percent for the first six months.
- Overheads increased during the second quarter. This was mainly due to costs for stores opened after the second quarter of 2014 and the investments made.

## Sales trend

| The sales increase was divided according to the following: | April-June 2015 | January – June 2015 |
|--|-----------------|---------------------|
| Comparable stores, local currency, percent                 | 10.3            | 10.8                |
| Non-comparable units, percent                              | 3.8             | 4.0                 |
| Currency effects, percent                                  | -0.3            | 0.0                 |
| Total, percent   | 13.9            | 14.8                |

- The operation's net sales amounted to SEK 1,294.6 M (1,136.7) for the second quarter, up 13.9 percent and SEK 1,864.6 M (1,623.7), up 14.8 percent for the first six months.
- Net sales for comparable stores increased 13.9 percent (8.3) in local currency for the second quarter and increased 14.8 percent (increased: 8.1) for the first six months.
- Net sales for the second quarter totaled SEK 951.5 M (835.6) in Sweden and SEK 343.1 M (301.1) in the other countries in the Nordic market and for the first six months amounted to SEK 1,380.0 M (1,204.4) in Sweden and SEK 484.6 (419.3) in the other Nordic markets.

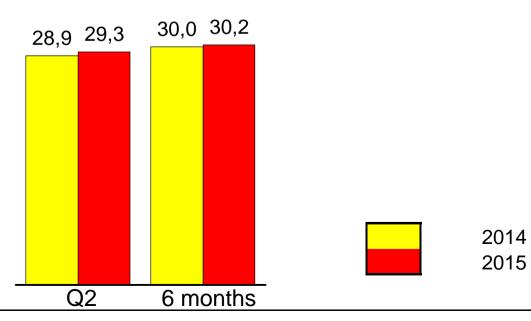
## **Gross margin**

#### **Second quarter**

- The gross margin was 29.3 percent (28.9).
- Stores that have converted to Byggmax 2.0 have a higher gross margin than those that have not converted, while we are selling more online goods with a lower gross margin.

#### First six months

• The gross margin was 30.2 percent (30.0). Excluding non-recurring items the gross margin was 30.5 for the first six months 2014.



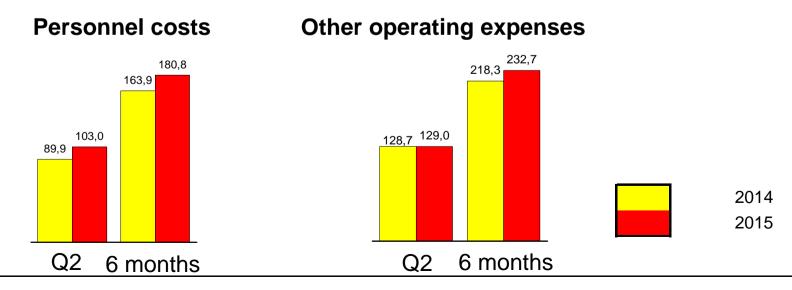
## **Operating expenses**

#### **Second quarter**

- Personnel costs and other external expenses rose a total of SEK 13.4 M.
- This was mainly attributable to expenses of SEK 9.7 M for stores opened after the second quarter of 2014.
- The increase in costs during the quarter, other than for new stores, was attributable to expenses associated with the investments being made, the online store and building services.

#### Six months

- Personnel costs and other external expenses rose a total of SEK 31.4 M.
- This was mainly attributable to expenses of SEK 16.2 M for stores opened after the second quarter of 2014.
- The increase in costs during the quarter, other than for new stores, was attributable to expenses associated with the investments being made, the online store and building services.



## **Net financial items**

| Profit/loss from financial items                                | April - June |      | January | y - June | Full year |
|---|--------------|------|---------|----------|-----------|
| SEK M   | 2015         | 2014 | 2015    | 2014     | 2014      |
| Group   |              |      |         |          |           |
| Profit/loss from participations in Group companies              | 0.0          | 0.0  | 0.0     | 0.0      | 0.0       |
| Comprehensive income from participations in Group companies     | 0.0          | 0.0  | 0.0     | 0.0      | 0.0       |
| Financial income  |              |      |         |          |           |
| Exchange-rate gains   | 0.9          | 1.4  | 3.1     | 3.1      | 7.2       |
| Changes in fair value – interest swaps and currency derivatives | 5.8          | 5.3  | 5.8     | 5.5      | 8.1       |
| Interest income   | 0.0          | -0.6 | 0.2     | -0.5     | -0.4      |
| Other financial income  | 0.0          | 0.0  | 0.0     | 0.0      | 0.1       |
| Total financial income  | 6.7          | 6.1  | 9.1     | 8.2      | 15.0      |
| Financial expenses  |              |      |         |          |           |
| Exchange-rate losses  | -4.8         | -4.4 | -5.9    | -4.9     | -11.0     |
| Changes in fair value – interest swaps and currency derivatives | -2.9         | -1.7 | -7.8    | -5.3     | -7.6      |
| - interest expenses, bank loans                                 | -2.5         | -2.1 | -4.8    | -6.6     | -9.0      |
| - financial leasing, reversal of discounting effect             | 0.0          | -0.1 | -0.1    | -0.2     | -0.4      |
| Other financial expenses  | 0.0          | -0.1 | -0.2    | -0.4     | -0.5      |
| Total financial expenses  | -10,4        | -8.4 | -18.7   | -17.4    | -28.6     |
| Profit/loss from financial items                                | -3,7         | -2.2 | -9.6    | -9.2     | -13.6     |

• Net financial items for the quarter were impacted by exchange-rate effects of SEK -1.1 M (0.7) and SEK -4.8 M (-1.6) for the first six months.

## Financial position and cash flow

| Amounts in SEK M  | Apr 1, 2015<br>Jun 30 2015 | Apr 1, 2014<br>Jun 30 2014 | Jan 1, 2015<br>Jun 30, 2015 | Jan 1, 2014<br>Jun 30, 2014 | 12 months<br>July 1, 2014<br>June 30,2015 | Full year<br>2014 |
|---|----------------------------|----------------------------|-----------------------------|-----------------------------|---|-------------------|
| Cash flow from operating activities before changes in working capital | 115.3                      | 85.7                       | 116.2                       | 90.5                        | 334.6                                     | 309.0             |
| Changes in working capital  | 366.4                      | 314.1                      | 455.3                       | 355.0                       | 102.4                                     | 2.1               |
| Cash flow from operating activities                                   | 481.7                      | 399.8                      | 571.5                       | 445.5                       | 437.0                                     | 311.1             |
| Cash flow from investing activities                                   | -49.3                      | -31.4                      | -100.7                      | -73.2                       | -174.5                                    | -147.1            |
| Cash flow from financing activities                                   | -414.3                     | -356.3                     | -446.1                      | -352.9                      | -259.4                                    | -166.2            |
| Cash flow for the period  | 18.1                       | 12.2                       | 24.7                        | 19.4                        | 3.1                                       | -2.2              |
|   |                            |                            |                             |                             |   |                   |
| Cash and cash equivalents at the beginning of the period              | 29.1                       | 31.9                       | 22.5                        | 24.7                        | 44.1                                      | 24.7              |
| Cash and cash equivalents at the end of the period                    | 47.2                       | 44.1                       | 47.2                        | 44.1                        | 47.2                                      | 22.5              |

- Cash flow from operating activities for the second quarter increased SEK 81,9 M and for the first six months increased SEK 126 M year-on-year .
- Investments relating to the conversion of stores to the Byggmax 2.0 concept totaled SEK 16.5 M (7.2) for the second quarter and SEK 41.0 M (21.5) for the first six months.



## Condensed financial statements January – June 2015

July 15, 2015

## **Income statement**

|   | Apr 01, 2015 | Apr 01, 2014 | Jan 01, 2015 | Jan 01, 2014 | Jul 01, 2014 | Jan 01, 2014 |
|---|--------------|--------------|--------------|--------------|--------------|--------------|
| Amounts in SEK M  | Jun 30, 2015 | Jun 30 2014  | Jun 30, 2015 | Jun 30, 2014 | Jun 30, 2015 | Dec 31, 2014 |
| Net sales   | 1,294.6      | 1,136.7      | 1,864.6      | 1,623.7      | 3,788.1      | 3,547.2      |
| Other operating income  | 4.0          | 2.2          | 4.9          | 3.6          | 13.5         | 12.2         |
| Operating income  | 1,298.6      | 1,138.9      | 1,869.5      | 1,627.3      | 3,801.6      | 3,559.4      |
| Operating expenses  |              |              |              |              |              |              |
| Goods for sale  | -915.2       | -807.9       | -1,301.5     | -1,128.6     | -2,616.6     | -2,443.6     |
| Other external and operating expenses   | -129.0       | -128.7       | -232,7       | -218.3       | -424.0       | -409.6       |
| Personnel costs   | -103.0       | -89.9        | -180.8       | -163.9       | -356.7       | -339.7       |
| Depreciation, amortization and impairment of intangible and tangible fixed assets | -20.6        | -17.3        | -39.7        | -32.6        | -76.7        | -69.6        |
| Total operating expenses  | -1,167.8     | -1,043.7     | -1,754.8     | -1,1543.4    | -3,474.0     | -3,262.6     |
| EBIT  | 130.8        | 95.1         | 114.7        | 83.9         | 327.6        | 296.8        |
| Profit/loss financial items   | -3.7         | -2.2         | -9.6         | -9.2         | -14.0        | -13.6        |
| Profit/loss before tax  | 127.1        | 92.9         | 105.1        | 74.7         | 313.6        | 283.2        |
| Income tax  | -29.7        | -21.5        | -24.6        | -17.2        | -72.5        | -65.2        |
| Profit/loss for the period  | 97.4         | 71.4         | 80.5         | 57.4         | 241.1        | 217.9        |

## **Balance sheet**

| Amounts in SEK M          | Jun 30, 2015 | Jun 30, 2014 | Dec 31, 2014 | Amounts in SEK M                          | Jun 30, 2015 | Jun 30, 2014 | Dec 31, 2014 |
|---------------------------|--------------|--------------|--------------|---|--------------|--------------|--------------|
| ASSETS                    |              |              |              | SHAREHOLDERS'EQUITY AND LIABILITIES       |              |              |              |
| Fixed assets              |              |              |              | Shareholders' equity                      | 971.4        | 889.2        | 1,047.6      |
| Intangible fixed assets   | 1,087.0      | 1,081.2      | 1,082.6      | . ,                                       |              | ·            |              |
| Tangible fixed assets     | 324.4        | 235.3        | 267.4        | Liabilities                               |              |              |              |
| Financial fixed assets    | 23.1         | 23.6         | 25.5         | Borrowing from credit institutions        | 0.5          | 3.5          | 1.8          |
| Total fixed assets        | 1,434.5      | 1,340.1      | 1,375.5      | Deferred tax liabilities                  | 94.8         | 78.5         | 95.6         |
|                           |              |              |              | Long-term liabilities                     | 95.3         | 82.0         | 97.4         |
| Current assets            |              |              |              |   |              |              |              |
| Inventories               | 720.5        | 675.9        | 612.7        | Borrowing from credit institutions        | 189.0        | 293.1        | 480.5        |
| Derivatives               | 0.0          | 1.2          | 1.3          | Accounts payable                          | 860.4        | 772.6        | 370.4        |
| Current receivables       | 78.2         | 99.1         | 99.1         | Current tax liabilities                   | 3.4          | 0.0          | 6.7          |
| Cash and cash equivalents | 55.1         | 52.6         | 30.9         | Derivatives                               | 0.7          | 0.0          | 0.0          |
| Total current assets      | 853.8        | 828.6        | 744.0        | Other liabilities                         | 52.3         | 35.2         | 29.1         |
|                           |              |              |              |   |              |              |              |
|                           |              |              |              | Accrued expenses and prepaid income       | 115.8        | 96.6         | 87.8         |
| TOTAL ASSETS              | 2,288.3      | 2,168.7      | 2,119.5      | Current liabilities                       | 1,221.6      | 1,197.5      | 974.5        |
|                           |              |              |              |   |              |              |              |
|                           |              |              |              | TOTAL SHAREHOLDERS'EQUTIY AND LIABILITIES | 2,288.3      | 2,168.7      | 2,119.5      |
|                           |              |              |              |   |              |              |              |
|                           |              |              |              | Pledged assets – Shares in subsidiaries   | 1,234.6      | 1,166.2      | 1,147.4      |
|                           |              |              |              | Pledged assets – Chattel mortgages        | 120.0        | 120.0        | 120.0        |
|                           |              |              |              | Pledged assets – Blocked funds            | 7.9          | 8.5          | 8.4          |
|                           |              |              |              | Contingent liabilities                    | None         | None         | None         |

## **Cash-flow statement**

| Amounts in SEK M  | Apr 1, 2015 -<br>Jun 30, 2015 | Apr 1, 2014 -<br>Jun 30 2014 | Jan 1, 2015 -<br>Jun 30, 2015 | Jan 1, 2014 -<br>Jun 30, 2014 | 12 months<br>Jul 2014 -<br>Jun 2015 | Full year<br>2014 |
|---|-------------------------------|------------------------------|-------------------------------|-------------------------------|-------------------------------------|-------------------|
| Cash flow from operating activities                                   |                               |                              |                               |                               |                                     |                   |
| EBIT  | 130.8                         | 95.1                         | 114.3                         | 83.9                          | 327.2                               | 296.8             |
| Non-cash items  |                               |                              |                               |                               |                                     |                   |
| -Depreciation/amortization of intangible and                          |                               |                              |                               |                               |                                     |                   |
| tangible fixed assets   | 20.6                          | 17.3                         | 39.7                          | 32.6                          | 77.1                                | 69.6              |
| - Other non-cash items  | -4.3                          | 0.2                          | -3.1                          | 0.6                           | -2.9                                | 1.4               |
| Interest received   | 1.0                           | 0.8                          | 3.3                           | 2.7                           | 7.6                                 | 6.9               |
| Interest paid   | -7.5                          | -6.6                         | -10.9                         | -12.0                         | -19.8                               | -21.0             |
| Tax paid  | -25.3                         | -21.1                        | -27.1                         | -17.2                         | -54.5                               | -44.6             |
| Cash flow from operating activities before changes in working capital | 115.3                         | 85.7                         | 116.2                         | 90.5                          | 334.6                               | 309.0             |
| Changes in working capital  |                               |                              |                               |                               |                                     |                   |
| Increase/decrease in inventories and work in                          |                               |                              |                               |                               |                                     |                   |
| progress  | -16.2                         | -50.1                        | -106.4                        | -142.6                        | -42.1                               | -78.3             |
| Increase/decrease in other current receivables                        | 5.4                           | -13.2                        | 20.6                          | -20.4                         | 20.5                                | -20.5             |
| Increase/decrease in other current liabilities                        | 377.3                         | 377.5                        | 541.1                         | 518.0                         | 124.0                               | 100.9             |
| Cash flow from operating activities                                   | 481.7                         | 399.8                        | 571.5                         | 445.5                         | 437.0                               | 311.1             |

## Cash-flow statement, continued

| Amounts in SEK M   | Apr 1, 2015 -<br>Jun 30, 2015 | Apr 1, 2014 -<br>Jun 30, 2014 | Jan 1, 2015 -<br>Jun 30, 2015 | Jan 1, 2014 -<br>Jun 30, 2014 | 12 months<br>Jul 2014 - Jun 2015 | Full year<br>2014 |
|--|-------------------------------|-------------------------------|-------------------------------|-------------------------------|----------------------------------|-------------------|
| Cash flow from investing activities                      |                               |                               |                               |                               |                                  |                   |
| Investment in intangible fixed assets                    | -7.6                          | -2.4                          | -11.3                         | -5.1                          | -18.2                            | -12.0             |
| Investment in tangible fixed assets                      | -41.8                         | -28.8                         | -89.9                         | -67.9                         | -156.5                           | -134.5            |
| Divestment of tangible fixed assets                      | 0.0                           | -0.1                          | 0.0                           | -0.1                          | -0.5                             | -0.6              |
| Investment in other financial fixed assets               | 0.0                           | 0.0                           | 0.5                           | -0.1                          | 0.6                              | 0.0               |
| Investments in subsidiaries                              | 0.0                           | 0.0                           | 0.0                           | 0.0                           | 0.0                              | 0.0               |
| Proceeds from the sale of subsidiaries                   | 0.0                           | 0.0                           | 0.0                           | 0.0                           | 0.0                              | 0.0               |
| Cash flow from investing activities                      | -49.3                         | -31.4                         | -100.7                        | -73.2                         | -174.5                           | -147.1            |
| Cash flow from financing activities                      |                               |                               |                               |                               |                                  |                   |
| Change in overdraft facility                             | -259.6                        | -214.7                        | -290.9                        | -206.1                        | -100.3                           | -16.7             |
| Issue of warrants  | 4.4                           | 0.0                           | 4.4                           | 0.0                           | 4.4                              | 0.0               |
| Dividend to shareholders                                 | -157.9                        | -139.7                        | -157.9                        | -139.7                        | -157.9                           | -139.7            |
| Amortization of loans                                    | -1.3                          | -1.9                          | -1.7                          | -7.1                          | -5.6                             | -9.8              |
| Cash flow from financing activities                      | -414.3                        | -356.3                        | -446.1                        | -352.9                        | -259.4                           | -166.2            |
| Cash flow for the period                                 | 18.1                          | 12.2                          | 24.7                          | 19.4                          | 3.1                              | -2.2              |
| Cash and cash equivalents at the beginning of the period | 29.1                          | 31.9                          | 22.5                          | 24.7                          | 44.1                             | 24.7              |
| Cash and cash equivalents at the end of the period       | 47.2                          | 44.1                          | 47.2                          | 44.1                          | 47.2                             | 22.5              |

## Largest shareholders at June 30, 2015

| Name  | Number of shares | Holding (%) |
|---|------------------|-------------|
| Nordea Investment Funds   | 6 142 824        | 10,11       |
| Swedbank Robur fonder   | 5 941 413        | 9,78        |
| SEB Investment Management   | 3 437 031        | 5,66        |
| JPMorgan Asset Management (UK) Ltd.   | 3 035 975        | 5,00        |
| Schroder Investment Management North America, Inc.                          | 2 400 000        | 3,95        |
| Jarrton Management (Göran Peterson)   | 2 381 296        | 3,92        |
| Handelsbanken Fonder AB   | 2 373 178        | 3,91        |
| Öresund Investment AB   | 2 028 730        | 3,34        |
| Norges Bank Investment Management   | 1 873 787        | 3,09        |
| LINDBERG LARS /ULSLANE/   | 1 715 000        | 2,82        |
| Total ten largest shareholders (grouped by shareholders) – based on holding | 31 329 234       | 51,59       |
| Total other shareholders  | 29 407 811       | 48,42       |
| Total, June 30, 2015  | 60 737 045       | 100,00      |

Source: Euroclear. June 2015