



Notification of Annual General Meeting of Byggmax Group AB (publ)

Shareholders of Byggmax Group AB (publ), Corporate Registration Number 556656-3531, (the “Company”) are hereby notified of the Annual General Meeting (AGM) to be held on Thursday, May 7, 2026, at 10 a.m. at Lindhagensgatan 112, 112 51 Stockholm, Sweden.

Notification, etc.

Shareholders who wish to participate at the Annual General Meeting must:

- both be listed in the register of shareholders maintained by Euroclear Sweden AB on Tuesday, April 28, 2026, and
- notify the Company of their intention to attend the AGM, no later than on Thursday, April 30, 2026, to the address Byggmax Group AB (publ), c/o Advokatfirman Lindahl KB, Pråmplatsen 4, 211 19 Malmö, Sweden (Labeled “Annual General Meeting”), or by e-mail to byggmax@lindahl.se.

When giving notice of participation, shareholders must state: their name, personal ID/corporate registration number (or equivalent), address, telephone number, shareholding in the Company, the names of any advisers (maximum two) and, when applicable, the name of a proxy or legal representative.

Trustee registered shares

To be able to participate at the AGM, shareholders who have registered their shares in the name of a trustee must request registration of the shares in their own names in the register maintained by Euroclear Sweden AB. Registration of shareholders should be completed not later than April 30, 2026. The shareholder should notify the trustee well in advance of this date. Such registration may be temporary.

Proxies

Shareholders who intend to be represented by proxy must issue a dated power of attorney for the proxy. If the power of attorney is issued by a legal entity, an attested copy of the certificate of registration or its equivalent for the legal entity must be enclosed with the notice of participation. The period of validity of the power of attorney is permitted to extend to five years from the date of issue. An original of the power of attorney and, when applicable, the certificate of registration should be submitted to the Company at the above address, in good time, prior to the AGM. The Company provides proxy forms on request and these are also available from the Company’s website, www.byggmax.com.

Number of shares and votes

The Company had a total of 58,625,045 shares and votes at the date of issue of the notification. The Company does not own any of its own shares.

Proposed agenda

1. Opening of the Meeting and election of the Chairman for the Meeting
2. Preparation and approval of the voting list
3. Approval of the agenda

4. Election of one or two persons to verify the minutes
5. Determination of whether the Meeting has been duly convened
6. Presentation of the Annual Report and the Auditors' Report, the Consolidated Financial Statements and the Consolidated Auditor's Report, the Auditor's Review Report on the Sustainability Report, as well as the Auditor's Statement regarding the Guidelines for Remuneration of Senior Executives.
7. Address by the Managing Director
8. Resolution regarding the adoption of the income statement and balance sheet as well as the consolidated income statement and consolidated balance sheet
9. Resolution regarding the appropriation of the Company's profit in accordance with the adopted balance sheet
10. Resolution regarding discharge from liability of the Board of Directors and the Managing Director
11. Determination of the number of Board members, auditors and deputy auditors
12. Determination of fees for members of the Board of Directors and auditor
13. Election of Board members, Chairman of the Board and auditor
14. Submission of the remuneration report for approval
15. Resolution regarding authorization for the Board of Directors to resolve on issue of shares, warrants and/or convertible instruments
16. Resolution regarding authorization for the Board of Directors to resolve on acquisitions and transfer of own shares
17. Resolution regarding incentive program, comprising a private placement and assignment of warrants
18. Close of the Meeting

Proposals for resolution

The Nomination Committee, which comprises of Frank Larsson, Handelsbanken Fonder AB; Richard Torgerson, Nordea Funds AB; and Anders Moberg, Chairman of the Board, have submitted proposals for items 1 and 11–13. The Nomination Committee has been appointed in accordance with the principles previously decided by the 2020 Annual General Meeting.

Item 1 — Election of Chairman for the Meeting

The Nomination Committee proposes the election of Anders Moberg as Chairman of the Annual General Meeting.

Item 9 – Resolution regarding the appropriation of the Company's profit in accordance with the adopted balance sheet

The Board proposes that a dividend for the financial year 2025 be paid in an amount of SEK 1.65 per share, a total of SEK 96,731,324.25. The record date is proposed to be May 11, 2026. If the Annual General Meeting resolves in accordance with the proposal, dividend is expected to be paid by Euroclear Sweden AB on the third banking day after the record date, i.e. on May 15, 2026.

Furthermore, it is proposed that the remaining profits be carried forward.

Item 11 – Determination of the number of Board members, auditors and deputy auditors

The Nomination Committee proposes that the number of Board members elected by the Annual General Meeting is six (six according to the resolution from the AGM 2025). Furthermore, the Committee proposes one auditor with no deputy.

Item 12 – Determination of fees for members of the Board of Directors and auditor

The Nomination Committee proposes a fee of SEK 1,000,000 (970,000) to the Chairman of the Board and fees of SEK 400,000 (385,000) to each of the other Board members. For the Audit Committee, fees are proposed of SEK 220,000 (210,000) to the Chairman and SEK 100,000 (95,000) to each of the other two members. For the Remuneration Committee, fees are proposed of SEK 70,000 (65,000) to the Chairman and SEK 45,000 (40,000) to each of the other two members.

The Nomination Committee also proposes that fees to the auditor are paid against approved invoices.

Item 13 – Election of Board members, Chairman of the Board and auditor

The Nomination Committee proposes, for the period until the end of the next Annual General Meeting, the re-election of board members Anders Moberg, Gunilla Spongh, Daniel Mühlbach, Lars Ljungälv, and Catarina Fagerholm, as well as the election of Per Agebäck as a new board member. Andréas Elgaard has declined re-election. Anders Moberg is proposed for re-election as Chairman of the Board.

Per Agebäck, born in 1979, has recently left his role as Partner at the Private Equity firm Triton where he has been active since 2009 with a focus on Consumer & Retail. He is currently an active investor, senior advisor and board member in several companies, including Sunweb Group, Yazen, DADDL, Stardots, Maintract and Mentor. He has previously worked at McKinsey in Sweden and the USA. Per is educated at KTH and the Stockholm School of Economics and has also studied at the MBA program at Columbia Business School in New York.

Per has zero shareholdings in the Company and is independent in relation to the Company and its management as well as independent in relation to the Company's major shareholders.

A presentation of the other proposed Board members is available on the Company's website, www.byggmax.com.

The Nomination Committee proposes, in accordance with the Audit Committee's recommendation, the re-election of the Company's current auditor, the registered accounting firm Öhrlings PricewaterhouseCoopers AB, until the end of the next Annual General Meeting. Öhrlings PricewaterhouseCoopers AB have notified that Authorized Public Accountant Cesar Moré will serve as the Auditor in Charge.

Item 14 – Submission of remuneration report for approval

The Board of Directors proposes that the Annual General Meeting resolves to approve the remuneration report in accordance with Chapter 8, Section 53a of the Swedish Companies Act.

Item 15 – Resolution regarding authorization of the Board of Directors to issue new shares, warrants and/or convertible instruments

The Board of Directors proposes it be authorized to, with or without deviation from shareholders' preferential rights and on one or several occasions during the period until the next Annual General Meeting, resolve to increase the Company's share capital by issuing new shares, warrants or convertible instruments. The number of shares that such issues may comprise may be equivalent to a maximum of ten percent of the share capital of the Company at the time of the Annual General Meeting's resolution on the authorization.

Any issues with deviation from shareholders' preferential rights shall be conducted under market conditions, subject to issue discounts in line with market practice, and payment may, apart from payment in cash, be made in kind or by set-off or otherwise be coupled with conditions pursuant to the Swedish Companies Act.

Other conditions for issues pursuant to this authorization, including to whom an issue is directed, shall be left for the discretion of the Board of Directors. The purpose of the authorization and the reasons for any deviation from shareholders' preferential rights is to finance acquisitions or otherwise to capitalize the Company in a time- and cost-effective way.

The Managing Director, or any person appointed by the Board of Directors, shall be authorized to make minor amendments to the Annual General Meeting's resolution and to take those measures that are required in connection with the registration of the resolution.

A resolution in accordance with this proposal is valid only where supported by shareholders holding not less than two thirds of both the votes cast and the shares represented at the General Meeting.

Item 16 – Resolution regarding authorization of the Board of Directors to resolve on acquisitions and transfers of own shares

The Board of Directors proposes it be authorized to, on one or several occasions during the period until the next Annual General Meeting, resolve on acquisitions of own shares as follows:

1. Acquisition may take place provided that the Company's holding does not at any time exceed five per cent of all shares in the Company.
2. Acquisition may take place on Nasdaq Stockholm.
3. Acquisitions on Nasdaq Stockholm may only occur at a price per share within the price interval registered at any given time, i.e. the interval between the highest bid price and the lowest selling price.
4. Payment for the shares shall be made in cash.

The Board further proposes it be authorized to, on one or several occasions during the period until the next Annual General Meeting, resolve on transfer of the Company's own shares as follows:

1. All treasury shares held by the Company at any given time may be transferred.
2. Transfer of own shares shall be made either on Nasdaq Stockholm or in another manner with deviation from shareholders' preferential rights.
3. Transfer of shares on Nasdaq Stockholm may only occur at a price per share within the price interval registered at any given time, i.e. the interval between the highest bid price and the lowest selling price. Transfer of own shares in another manner shall be conducted under market conditions, subject to issue discounts in line with market practice.
4. Payment for transferred shares may, apart from payment in cash, be made in kind or by set-off.

The purpose of the authorization to acquire and transfer own shares is to provide the Board of Directors with greater freedom of action in relation to the Company's capital structure, and to make it possible for the Company to finance acquisitions with own shares. The possibility to deviate from the shareholders' preferential rights when transferring own shares is motivated by the fact that such a transfer can be done more rapidly and more cost efficient than by a transfer to the shareholders. If, in connection with an acquisition, the Company's own shares are transferred against compensation in any other form than cash, the Company cannot provide the shareholders the opportunity to exercise their preferential rights.

A resolution in accordance with this proposal is valid only where supported by shareholders holding not less than two thirds of both the votes cast and the shares represented at the General Meeting.

Item 17 – Resolution regarding incentive program, comprising a private placement and assignment of warrants

The Board of Directors proposes that the Annual General Meeting resolve on a long-term incentive program as follows, comprising the private placement of a new issue of warrants and the assignment of warrants.

Background and motive

The Board of Directors deems it important and in the interest of all shareholders that the employees of the Byggmax Group have a long-term interest in a favorable trend in the Company's share price. The Company has previously adopted warrants-based incentive programs at the 2021, 2022, 2023, 2024 and 2025 Annual General Meetings. These programs are still outstanding (for additional information see the heading "Outstanding and previous

share-related incentive programs” below).

A warrants-based incentive program for the Byggmax Group’s employees enables the reward of employees to be linked to the Company’s future earnings and value trends. Long-term growth in value is thereby prioritized and the goals of shareholders and the employees concerned coincide. In addition, share-related incentive programs create a Group-wide focus for these employees and thus prioritize actions for the long-term. The incentive program is also assessed as facilitating the recruitment and retention of key employees by the Company. The Board of Directors therefore assesses, based on the design of the incentive program, that there is no need to establish any predetermined and measurable performance criteria for participation in the program.

In light of the terms and conditions, the size of the allocation and other circumstances, the Board of Directors is of the opinion that the proposed incentive program, in accordance with the following, is both reasonable and advantageous for the Company and its shareholders.

Allotment and general terms and conditions for the warrants

A maximum issue of 480,000 warrants is proposed. The warrants are intended to be offered to employees at market rates in even lots of 1,000 warrants. Participants in the incentive program are divided into two categories. The Board of Directors of the Company should be empowered to decide on allocation of the warrants in accordance with the following guidelines:

Category	No. of participants in the category	Guaranteed allocation of warrants per participant
Managing Director	1	200,000
Other management	7	40,000
Total	8	480,000

All warrants are to be issued free of any consideration to Byggmax AB (corp. reg. no. 556645-6215) (the “**Subsidiary**”), a wholly-owned subsidiary of the Company, to later, in turn, be assigned to the participants in the incentive program. In this connection, the price per warrant should therefore correspond to the warrant’s market value estimated through application of the customary valuation model (the Black-Scholes model) based on the share price of the listed share and other market conditions prevailing on the date of assignment.

Each warrant entitles the holder to subscribe for one (1) new share in the Company at a subscription price amounting to 110 per cent of the volume-weighted average price paid for the Company's share on Nasdaq Stockholm during a period of ten (10) business days from and including May 12, 2026. A day without a listing of either the payment price or the purchase price shall not be included in the calculation. The subscription price arrived at through this calculation should be rounded off to the nearest whole ten öre, whereby four (4) öre should be rounded down and five (5) öre and above rounded up. The subscription price is not permitted to be lower than the quotient value of the Company’s shares.

Subscription for new shares in the Company through the exercise of warrants may occur during any of the periods:

- from August 17, 2029 until August 31, 2029;
- from the time of the Company’s announcement of its interim report for the period January – September 2029 until the day that falls fourteen days thereafter; and
- December 1, 2029 until December 15, 2029.

The calculation of the market value and calculation of the subscription price for subscription for new shares in the Company shall be performed by People & Corporate Performance, or, if this is not possible, another independent rating agency.

The subscription price and number of shares that every warrant entitles the holder to subscribe for is recalculated in the event of a split, a reverse split, new share issues, etcetera in accordance with customary conversion rules. Recalculation shall also occur in the event of subscription for shares through a so-called net strike formula, which means that upon exercising the warrants, the participant will subscribe for a fewer number of shares at the quotient value, in accordance with the complete terms and conditions of the warrants.

Furthermore, in accordance with customary terms, warrants should be possible to exercise prematurely in the event of a compulsory redemption of shares, liquidation or merger whereby the Company is absorbed into another company.

A prerequisite for the allocation of warrants is that the participant signs a pre-emption agreement with the Subsidiary.

Costs, dilution effects and effects on relevant key ratios

It is proposed that the participants' acquisition of warrants is subsidized by the Byggmax Group through the participants receiving a cash bonus that, after individual tax, correspond to not more than 50 percent of the price of the warrants acquired by the respective participants. This bonus will be paid out with 1/3 annually starting one year after subscription, and with the last payment three years after subscription and requires that before each payment the respective participant is still an employee of the Byggmax Group and still holds the acquired warrants or, where applicable, the shares subscribed through exercising the warrants.

Based on a price for the Company's share of SEK 57.70, a subscription price of approximately SEK 63.10 per share, a cap of SEK 91.80 per share in the net strike formula, a risk-free interest rate of approximately 2.25 percent, a volatility of 29 percent and dividend-rate according to consensus estimate, the value per warrant has been estimated at SEK 4.45, which gives a value for all warrants of approximately SEK 2.1 million.

Calculated on the basis of the above-mentioned estimated warrant value, the incentive program is expected to incur costs of a maximum of approximately SEK 2.8 million, of which SEK 2.2 million relates to the cash bonus to the participants and SEK 0.6 million relates to social security contributions. In addition, the incentive program will entail certain limited costs in the form of external consulting fees and administration regarding the warrants and the program. Based on the above, no measures have been taken to secure the program.

The proposed incentive program comprises a maximum of 480,000 warrants that can be utilized for subscribing for approximately 150 000 shares (after recalculation using a so-called net strike formula, which shall be applied upon the exercise of the warrants), which corresponds to a dilution effect of approximately 0.26 per cent based on the number of shares and votes in the Company after the exercise of the warrants.

In total, 480,000 warrants are outstanding and held by participants in the incentive program decided at the 2021 Annual General Meeting. In total, 500,000 warrants are outstanding and held by participants in the incentive program decided at the 2022 Annual General Meeting. In total, 466,000 warrants are outstanding and held by participants in the incentive program decided at the 2023 Annual General Meeting. In total, 400,000 warrants are outstanding and held by participants in the incentive program decided at the 2024 Annual General Meeting. In total, 380,000 warrants are outstanding and held by participants in the incentive program decided at the 2025 Annual General Meeting. No more warrants may be transferred to participants in these incentive programs. Outstanding warrants from the incentive program decided at the 2021, 2022, 2023, 2024 and 2025 Annual General Meetings together with the proposed incentive program comprise a maximum of approximately 2.7 million warrants that can be exercised for subscription of a maximum of approximately 2.1 million shares in total (after recalculation using a so-called net strike formula, which shall be applied upon the exercise of the warrants), which corresponds to a dilution effect of a maximum of approximately 3.48 percent based on the number of shares and votes in the Company after the exercise of the warrants.

Dilution and the costs of establishing and administering the incentive program are expected to have a marginal impact on the Byggmax Group's key ratios.

Preparation of the proposal

The proposal has been prepared by the Board of Directors as a whole and elaborated in consultation with major shareholders and external advisors and has been discussed at board meetings in early 2026.

Majority requirement

A resolution in favor of the proposal requires the support of shareholders representing a minimum of nine tenths of the votes cast and nine tenths of the shares represented at the Annual General Meeting.

Outstanding and previous share-related incentive programs

At the 2021, 2022, 2023, 2024 and 2025 Annual General Meetings, the Company resolved to adopt an incentive program, comprising private placements and assignments of warrants to the Managing Director and other management. The warrants were issued free of any consideration to the Subsidiary, to later, in turn, be assigned to the participants in the incentive programs.

The program from 2021 comprised a total of 640,000 warrants, of which 480,000 warrants are outstanding and are held by participants in the incentive program. Each warrant entitles the holder to subscribe for one new share in the Company in the period from June 15, 2026 until December 14, 2026 at a price of SEK 91.20 per new share.

The program from 2022 comprised a total of 640,000 warrants, of which 500,000 warrants are outstanding and are held by participants in the incentive program. Each warrant entitles the holder to subscribe for one new share in the Company in the period from June 14, 2027 until December 13, 2027 at a price of SEK 82 per new share.

The program from 2023 comprised a total of 580,000 warrants, of which 466,000 warrants are outstanding and are held by participants in the incentive program. Each warrant entitles the holder to subscribe for one new share in the Company in the period from June 12, 2028 until December 11, 2028 at a price of SEK 37.70 per new share.

The program from 2024 comprised a total of 440 000 warrants, of which 400,000 warrants are outstanding and are held by participants in the incentive program. Each warrant entitles the holder to subscribe for one new share in the Company in the period from June 11, 2029 until December 10, 2029 at a price of SEK 48.00 per new share.

The program from 2025 comprised a total of 440 000 warrants, of which 380,000 warrants are outstanding and are held by participants in the incentive program. Each warrant entitles the holder to subscribe for one new share in the Company at a price of SEK 56.30 per new share during any of the periods 1) from August 17, 2028 until August 31, 2028, 2) from the time of the Company's announcement of its interim report for the period January – September 2028 until the day that falls fourteen days thereafter and 3) December 1, 2028 until December 15, 2028. In accordance with the terms and conditions of the warrants, recalculation through a so-called net strike formula shall occur upon exercise of the warrants.

The participants in the warrant programs have entered into a pre-emption agreement.

The Board of Directors intends to implement incentive programs on an annual basis.

Information concerning the Annual General Meeting

The Board of Directors and the Managing Director must, if a shareholder so requests and the Board of Directors considers it possible without this resulting in material damage to the Company, provide information concerning conditions that could influence the assessment of an item on the agenda, conditions that could influence assessments of the financial condition of the Company or subsidiaries and the Company's relationship to other Group Companies.

Documentation for the Annual General Meeting

The financial statements and auditors' report, the auditors' opinion on the application of guidelines for the remuneration of senior executives, a complete set of proposals for the resolutions, and, where applicable, reasoned opinions as well as other documents pursuant to the Swedish Companies Act will be available from the Company at Lindhagensgatan 112, 112 51 Stockholm, Sweden, and on the Company's website, www.byggmax.com, not later than three weeks before the Annual General Meeting. Copies of the documents are sent to shareholders who have requested this and provided their postal address free of charge. The documents will also be available at the Annual General Meeting.

Processing of personal data

For information regarding the processing of your personal data in connection with the Annual General Meeting, please refer to the privacy policy available on <http://www.euroclear.com/dam/ESw/Legal/Privacy-notice-bolagsstammor-engelska.pdf>.

Bygghmax Group AB (publ)

The Board of Directors

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About Bygghmax Group

Bygghmax is a leading Nordic low-cost retailer of building materials and DIY products, with more than 210 stores across Sweden, Norway, Finland and Denmark. The business model is based on simplicity and cost efficiency, enabling high-quality products at competitive prices. In 2025, the Group reported net sales of SEK 6.1 billion. The company has been listed on Nasdaq Stockholm since 2010.